

PROJECT MANAGEMENT (ER-PMT) (ILT or VCT) (2-3 days, 16-24 hours) (16-24 PDUs)

Successful projects require leadership and systematic planning and control.

The aim of this course is to provide fundamental and more advanced knowledge and skills in initiating, analyzing, planning, executing and closing projects in a multi-project organization.

The course is available in different formats and duration, but typically 16 or 24 hours. The course is customized for Ericsson.

AFTER THE COURSE YOU WILL

Have knowledge of:

- ❖ Management of projects in a multi-project Organization
- ❖ Principles of Project Planning, Project tracking, control and Follow-up
- ❖ Different planning methods
- ❖ Project Leadership
- ❖ Agile methods
- ❖ The Project Management knowledge areas
- ❖ The Ericsson Project Management Model

TARGET GROUP

- ❖ Project Managers
- ❖ Project Members and Team leaders
- ❖ Line Managers

PREREQUISITES

- ❖ At least some experience from project work is recommended, but not necessary.

TRAINING METHODS

- ❖ We apply a training method based on "learning by doing". This means optimizing your learning by combining the trainer's input with your own experience and active participation.
- ❖ Included GPMM (Greenlight Project Management Model) handbooks

SUBJECTS

- ❖ Management of projects in a multiproject organization
- ❖ Identification and definition of the key roles in a multi-project organization
- ❖ The Project Management knowledge areas
- ❖ Project Scope and Requirement Management
- ❖ Project planning:
 - ✓ Structuring and documentation of work packages.
 - ✓ Time estimating (effort, duration)
 - ✓ Activity sequencing and identification of the critical path
 - ✓ Time-schedule development
 - ✓ Resource planning
 - ✓ Cost-estimating and budgeting
- ❖ Risk Analysis – Risk Management
- ❖ Project Life cycle Management – Decision points
- ❖ Agile methods – Introduction
- ❖ Basics about leadership and communication in projects.
- ❖ Project Execution, follow-up, control of time, cost and quality
- ❖ Change request management
- ❖ Project Documentation
- ❖ Case-study