

Program and Portfolio Management (PGFM)

ILT: 8 hours
VCT: 2*4 hours
8 PDUs

(Distributed as: 2 Technical, 3 Leadership, 3 Strategic PDU)

Ericsson aims to make full use and benefit of Customer Program Management.

In this course you will learn how to become a better Program Manager and learn the fundamentals of Project Portfolio Management.

The course covers the fundamentals in both areas, like for example key program management best practices, benefits management, governance, steering, demand management and project portfolio reporting / oversight.

The course content is based on and aligned with the PMI standard for program management and the Ericsson project and program management ways of working.

AFTER THE COURSE YOU WILL

- ❖ Have more knowledge in Program Management
- ❖ Have more knowledge in Project Portfolio Management
- ❖ Be able to use the GPMM Program Management Model.

TARGET GROUP

Anyone who needs to know more about program and portfolio management, aligned with the Ericsson way of working:

- ❖ Program Managers
- ❖ Portfolio Managers
- ❖ Project / Program Sponsors
- ❖ Project Managers
- ❖ Core 3 Members
- ❖ PMO Staff and Managers
- ❖ Line Managers

TRAINING METHOD

This is a course in which theory will be mixed with exercises and a case study.

We apply a training method based on “learning by doing”, optimizing your learning by combining the trainer’s input with your own experience and active participation.

You will experience a course with a high energy level and lots of fun.

SUBJECTS

- ❖ When to apply Program Management
- ❖ Program Management processes – Overview
- ❖ Program Benefits Management – for Ericsson and the Customer
- ❖ Program Organization
- ❖ GPMM Program Management Model
 - ✓ Project and Program life cycles
 - ✓ Program Management vs. Sales Process
 - ✓ The Program Gate Decision Model
 - ✓ Key Roles and Responsibilities
 - ✓ Terminology
 - ✓ Program and Project Documentation
- ❖ The Sponsor and Program Governance
- ❖ Steering within a Program
- ❖ Project Portfolio Management – with focus on fundamental Demand Management and Project Portfolio Reporting / Oversight

GPMM = Greenlight Project Management Model