

# PjM Craftmanship (PjM)

VCT: 4\*4 hours, 16 hours ILT: 2 days, 16 hours 16 PDUs

10 Technical, 6 Leadership PDU

Ericsson Values			Leadership Guidelines for Project and Program Managers within DNEW			Ericsson Product Development Principles		
PjM Craftmanship								
Scope	Time	Cost	Quality	Resource	Communication	Risk	Procurement	Stakeholder
Act			Continu	ous Improv	vements			Do
				Check	·			

#### AFTER THE COURSE YOU

- Have acquired competence enabling you to become a better Project Manager.
- Will better understand your role as Project Manager and what is expected of you.
- Will know how to find and get support from the PjM Craftmanship Web-pages and its tools.
- Will know more about Stakeholder Analysis, Anatomy, Timeplan, Communication Plan, change handling, how to do a Mini-Risk analysis and handle cost.
- Better understand the importance of soft skills, such as reflection, feedback, trust etc.

### TARGET GROUP

The training is aimed at Experienced Project Managers at Ericsson DNEW,

but is proven to be useful also for other levels and outside DNEW, such as:

- Project Managers (with limited experience)
- Program Managers
- Senior Project Managers
- OPOs (Operational Product Owners)
- SP Drivers (Solution Package)
- Team Leaders

In this unique Ericsson DNEW customized Training you will increase your competence as Project and Program Manager (PjM).

Ericsson is a world leading provider of information and communication technology. To be World Class performers, Ericsson also need to have World Class PjMs.

The course has been prepared together with Ericsson DNEW Master and Principal PjMs, and its main target group is Experienced PjMs, with at least 3 years of experience.

It is based on ISO21500 and PMI knowledge areas with DNEW specifics added.

## **SUBJECTS**

- PjM Craftmanship overview
  - > A holistic view and craftmanship
  - Three green PjM Guidances
  - > Eleven blue/white Competence Areas
  - The Web-tool
- Project Start-up

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- Training Case
- Stakeholder Analysis
- PjM Craftmanship as Competence Area
- Scope and Time
- Anatomy, Time-planning & Milestones
- Continuous Improvement
- Communication Plan
- Change in Scope
- Mini-Risk Analysis
- Project Management Quality
- Cost, Resources and Procurement

#### **TRAINING METHOD**

This is a training in which short theory will be combined with hands-on exercise work in smaller groups using a training case.

The methodology is a mix of theory, practice, dialogue, reflection, conclusion and repetition. The trainees will be active a lot.

You will experience a course with high energy, but at your own supported and of us respected level. You will be encouraged in being happy and relaxed throughout the training.

