

# LEAD-TIME REDUCTIONS

**ER-LRPg**  
**1,5 days (12 hours) or 3\*4 hours**  
**In-person or Virtual**  
**12 PDUs**

**The course is continuously being updated  
to stay aligned with Ericsson's processes and tools**

## AFTER THE WORKSHOP YOU WILL KNOW:

- ❖ The definitions of lead-times and how they are measured.
- ❖ The financial impacts when the lead-times are reduced.
- ❖ More techniques and get new ideas on how to reduce the lead-times.

## TARGET GROUP

- ❖ Governance and PMO Staff
- ❖ Customer Project Managers (CPMs)
- ❖ Program Directors / Managers
- ❖ Other Project Management roles (Product Owners, Scrum Masters, Release Responsibles, Implementation Managers / Coordinators, Project Planners, Team leaders, Build Managers etc.)

## PREREQUISITES

- ❖ We recommend that you at least have fundamental project and program management skills.

## TRAINING METHOD

- ❖ A training method based on "learning by doing", meaning optimizing your learning by combining the trainer's input with your own experience and active participation.

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## Continuous Leadtime reductions is key to Ericsson's project and program performance!

This means that key people need to fully understand what lead-time is, how it is measured, the financial impacts with lead-time variations and reductions and what can be done to reduce the lead-time.

The purpose with this workshop is to help the participants to learn these aspects and concepts, and start to continuously strive for increased efficiency and reduces lead-times.

The workshop is customized to Ericsson.

## SUBJECTS

- ❖ Definition of lead-time.
- ❖ How to measure lead-times and the related operational KPIs.
- ❖ How to track lead-time
- ❖ Why reducing the lead-time is important.
- ❖ Supply Chain
- ❖ Leadtime impacts on the project financials
- ❖ Leadtime Impacts on Project/Program Financial KPIs
- ❖ How to reduce lead-times
  - ✓ Project and program planning with focus on Time management and lead time reductions; incl. the critical chain planning method
  - ✓ Agile Methods
  - ✓ LEAN techniques with focus on lead-time reduction; Value adding and non-value adding activities, identification of bottlenecks, throughput and variances.
  - ✓ Value stream mapping
- ❖ Continuous Improvement (Kaizen)
- ❖ Introduction to RCA – Root Cause Analysis
- ❖ Exercises to connect the theory with the realities in Ericsson.