

# PROJECT PORTFOLIO MANAGEMENT (ER-PFM)

**ILT: 3 days, 24 hours, 24 PDUs**  
**VCT: 3 days, 12 hours, 12 PDUs**

## AFTER THE COURSE YOU WILL

Know how to better:

- ❖ Define a project portfolio that is aligned with the business strategy
- ❖ Manage, control and present the status of the project portfolio
- ❖ Use the advantages provided by the PMO to support good Management by projects
- ❖ Use a project management model, a decision model and project portfolio management tools.

## TRAINING METHODS

We apply a training method based on "learning by doing". This means optimizing your learning by combining the trainer's input with your own experience and active participation.

*Optional: Combine with the book GPMM 3.0 Enterprise Edition*

## TARGET GROUP

- ❖ Project sponsors
- ❖ Project portfolio managers
- ❖ Program managers
- ❖ PMO managers and members
- ❖ Experienced project managers
- ❖ Functional managers
- ❖ Steering group members

## PREREQUISITES

Recommended: Fundamental project management knowledge, including knowledge in XLPM (PROPS-C) or other project management models.

[www.GreenlightPM.com](http://www.GreenlightPM.com)  
[GreenlightPM@GreenlightPM.com](mailto:GreenlightPM@GreenlightPM.com)

The purpose of Project Portfolio Management is to:

*"Ensure that the Projects and Programs being managed are the right ones, that they are aligned with the business strategy of the company and that they reach all their goals."*

In this course you will learn all key concepts and techniques necessary to ensure a good and efficient management of the project portfolio. The course is very practical, including close to real life role-plays as a key part of the way to learn. This course is customized to Ericsson.

## SUBJECTS

- ❖ Introduction to Portfolio Management: purpose; relation to the strategy; relation between portfolios, programs, and projects.
- ❖ The Process; Identification, Categorization, Evaluation, Selection, Prioritization, Portfolio balancing, Multi-project plan and Authorization.
- ❖ Portfolio control and monitoring – Project status reports, Project Portfolio Oversight Demand Management
- ❖ Pre-project work
- ❖ Steering group and reference group and escalation paths
- ❖ Resource management
- ❖ Portfolio performance indicators
- ❖ Project Portfolio Risk management
- ❖ Business Driven Project Management covering fundamentals aspects; Minimum viable product, Business Modelling, LEAN Start Up
- ❖ Roles and responsibilities
- ❖ The PMO's role in project portfolio management
- ❖ Decision Models
- ❖ Project Management model
- ❖ Project Portfolio Management Tools
- ❖ Applicable standards from the Project Management Institute (PMI)®, APM®, IPMA®, etc.
- ❖ Case study, Exercises and Role plays